



**DEPARTMENT OF MECHANICAL AND INDUSTRIAL ENGINEERING
MECHANICAL ENGINEERING PROGRAM, BSC.**

Course Syllabus

1. Course number and name

IE 561 Project management

2. Credits and contact hours

(3+0) 3 credit hours, 3 contact hours

3. Course type

Face to face Learning Course (2+1)

4. Instructor's or course coordinator's name

Dr. Hanan Saleet

5. Textbook information

Project management: the managerial process. Gray, C.F. and Larson, E. W., McGraw-Hill/Irwin

a. Other supplemental materials

Project management: a managerial approach. Meredith, J.R. and Mantel Jr, S.J., John Wiley & Sons Inc.

- Instructor's Notes

6. Specific course information

a. Catalog description

Introduction to project management. Project life cycle: initiation, project selection, organization, planning and negotiation, implementation (budgeting, scheduling, resource allocation and control) and termination. Feasibility study. Application of CPM techniques in networks for project planning, monitoring, control and resource allocation. Risk management.

b. Prerequisites or co-requisites

co-requisites: Operations research (1) 803330

c. The course is:

Required in Industrial Engineering program.

7. Specific goals for the course

a. Course outcomes:

After completion of the course, students are expected to be able to:

CO-(1): Illustrate how to analyze the project network

CO-(2): Identify the alternatives for crushing the project duration

CO-(3): Design resources for a project



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b. The following student outcomes are addressed by the course:

- SO-(c) an ability to design a system, component, or process to meet desired needs within realistic constraints such as economic, environmental, social, political, ethical, health and safety, manufacturability, and sustainability.
- SO-(g) an ability to communicate effectively
- SO-(h) the broad education necessary to understand the impact of engineering solutions in a global, economic, environmental, and societal context
- SO-(pc-3) ability to design, develop, implement, and improve integrated systems that include people, materials, information, equipment and energy using appropriate analytical, computational, and experimental practices

8. Learning Outcomes and their Alignment with Program Educational Objective (PEO's), Methods of Delivery, and Assessment Methods:

| Learning Outcomes | Program PEOs | Method of Delivery | Assessment Method |
|---|--------------|------------------------------------|-------------------------|
| Course Outcomes | | | |
| CO-(1): Illustrate how to analyze the project network | - | Lectures (Example and Problems) | Exams |
| CO-(2): Identify the alternatives for crushing the project duration | - | Lectures (Example and Problems) | Assignment |
| CO-(3): Design resources for a project | - | Lectures (Example and Problems) | Project |
| Student Outcomes | | | |
| SO-(c) an ability to design a system, component, or process to meet desired needs within realistic constraints such as economic, environmental, social, political, ethical, health and safety, manufacturability, and sustainability. | 2 | Lectures (Example and Problems) | Midterm Exam |
| SO-(g) an ability to communicate effectively | | Term Project | Term Project- Part 1 |



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|---|---|------------------------------------|-------------------------|
| SO-(h) the broad education necessary to understand the impact of engineering solutions in a global, economic, environmental, and societal context | | Lectures (Example and Problems) | Midterm Exam |
| SO-(pc-3) ability to design, develop, implement, and improve integrated systems that include people, materials, information, equipment and energy using appropriate analytical, computational, and experimental practices | 1 | Term Project | Term Project- Part 1 |

9. Weekly Teaching Plan

| Week | Lecture | Topic | Method of Delivery |
|------|---------|---|--------------------|
| 1 | Lec_1 | Chapter 1 Modern Project Management | Lecture |
| | Lec_2 | The Project Life Cycle | Lecture |
| | Lec_3 | The Importance of Project Management | Lecture |
| 2 | Lec_4 | Project Management Today | Lecture |
| | Lec_5 | Chapter 4 Defining the Project | Lecture |
| | Lec_6 | Step 1: Defining the Project Scope | Lecture |
| 3 | Lec_7 | Step 2: Establishing Project Priorities | Lecture |
| | Lec_8 | Step 3: Creating the Work Breakdown Structure | Lecture |
| | Lec_9 | Step 4: Integrating the WBS with the Organization | Lecture |
| 4 | Lec_10 | Step 5: Coding the WBS for the Information | Lecture |
| | Lec_11 | Step 5: Coding the WBS for the Information | Lecture |
| | Lec_12 | Responsibility Matrices | Lecture |
| 5 | Lec_13 | Project Communication Plan | Lecture |
| | Lec_14 | Summary | Lecture |
| | Lec_15 | Chapter 6 Developing a Project Plan | Lecture |
| 6 | Lec_16 | Developing the Project Network | Lecture |



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|----|--------|--|---------|
| | Lec_17 | Developing the Project Network | Lecture |
| | Lec_18 | From Work Package to Network | Lecture |
| 7 | Lec_19 | Constructing a Project Network | Lecture |
| | Lec_20 | Determining Slack (or Float) | Lecture |
| | Lec_21 | Using the Forward and Backward Pass | Lecture |
| 8 | Lec_22 | Calendar Dates | Lecture |
| | Lec_23 | Chapter 7 Managing Risk | Lecture |
| | Lec_24 | Risk Management Process | Lecture |
| 9 | Lec_25 | Step 1: Risk Identification | Lecture |
| | Lec_26 | Step 2: Risk Assessment | Lecture |
| | Lec_27 | Step 3: Risk Response Development | Lecture |
| 10 | Lec_28 | Step 4: Risk Response Control | Lecture |
| | Lec_29 | Chapter 8 Scheduling Resources and Costs | Lecture |
| | Lec_30 | Types of Resource Constraints | Lecture |
| 11 | Lec_31 | Classification of a Scheduling Problem | Lecture |
| | Lec_32 | Resource Allocation Methods | Lecture |
| | Lec_33 | Time-Constrained Project: Smoothing Resource | Lecture |
| 12 | Lec_34 | Resource-Constrained Projects | Lecture |
| | Lec_35 | The Impacts of Resource-Constrained Scheduling | Lecture |
| | Lec_36 | Splitting Activities | Lecture |
| 13 | Lec_37 | Benefits of Scheduling Resources | Lecture |
| | Lec_38 | Creating a Time-Phased Budget | Lecture |
| | Lec_39 | Chapter 9 Reducing Project Duration | Lecture |
| 14 | Lec_40 | Rationale for Reducing Project Duration | Lecture |
| | Lec_41 | Options for Accelerating Project | Lecture |
| | Lec_42 | Using the Project Cost–Duration Graph | Lecture |
| 15 | Lec_43 | Crash Times | Lecture |
| | Lec_44 | Choice of Activities to Crash Revisited | Lecture |
| | Lec_45 | Time Reduction Decisions and Sensitivity | Lecture |



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10. Grade Distribution:

| Assessment | Grade | Week No. |
|---|--------------|-------------------------|
| - First Exam | 20% | |
| -Second Exam | 15% | |
| -Assignments (Reports /Quizzes/ Seminar / Tutorials/ Home works) | 15% | 1-16 th Week |
| - Final Examination | 50% | 16 th Week |

Note: Make-up exams will be offered for valid reasons. It may be different from regular exams in content and format.